

Knutov A.V., Sinyatulina L.H., Chaplinsky A.V.

Inter-agency information exchange on providing public services: problem setting

The article is devoted to the organization of interdepartmental information exchange about the provision of public (municipal) services. The authors analyze the provision of the Federal Law of July 27, 2010 № 210-FZ "On the organization of public and municipal services" that deals with the issue and problems implementing these provisions. The article contains the results of the study of the required interagency cooperation scale. Basing on the analysis, the authors suggest changing the strategy of the organization of interdepartmental information exchange.

Key words: public services, "one window" principle, interagency information exchange, public information resources.

Beresdivina E.V.

Assessment of the performance of Supervisory bodies of the Executive Power

The article uses a methodical approach for creating a system to assess performance of a "service type" agency that carries out a part of the functions through territorial bodies. The article considers the subject, tasks, technology and the implementation of the evaluation results. A comparative performance assessment of the territorial bodies is paid special attention to. A methodology was developed and used in practice while doing the research on the topic "Creation of a System of Efficiency Performance Assessment of Russian Supervisory Bodies of the Executive Power"

Key words: assessment activities, optimization of activity, the results of the assessment, comparative evaluation, the authority, control, enforcement authorities, territorial bodies of federal executive power.

Bystritskaya O.N.

Introduction of new gears of increasing efficiency of the budget expenditures management at the municipal level

Securing efficiency and productivity of the budgetary funds application, the quest for the most optimum methods of managing financial resources, assume great relevance within the framework of the budget reform on the enhancement of the quality of financial activity at educational institutions that is being held in our country. It requires, in its turn, proper evaluating and substantiating each of the above-indicated processes. The article

exemplifies a particular municipal education in the introduction of the new gears that increase efficiency of the budget expenditures management into the municipal budgetary process, aimed at the enhancement of the municipal services quality.

Key words: local budget, municipal service, budgetary reforms, standard of quality.

Tabalina S.A.

International Standards of Public Sector Reports

The article describes International Public Sector Accounting Standards and prospects of their use in the Russian Federation. It emphasizes the need of information about different parties related to public sector entities activities, the set of their financial statements and major differences between IPSAS and IFRS/IAS.

Key words: public sector, IPSAS, financial statements.

Bozhiya-Volya A.A.

Arrangement of the efficiency performance assessment of Russian civil servants with taking into account the peculiarities of the administrative model

Continuous improvement of its human resources capacity is the mainstream in Russian Civil Service development. It could be realized through recruiting and retention of qualified servants, and by creating an attractive environment for young specialists. Meanwhile, the conditions of the Russian civil service system do not fully provide this task. Civil Service is inferior to other segments of the labor market, which is comparable to it in terms of skill requirements and labor intensity, in competitiveness of the proposed compensation package, performance evaluation and career prospects.

Another important task is introducing institutions and mechanisms of Civil Service into the system of performance management that is becoming increasingly common in public administration. But day-to-day activity of the majority of civil servants nowadays is regulated by traditional instructions, focused on procedural compliance and not on getting specific result. This greatly weakens the capacity of the implemented performance management methods and discourages qualified civil servants.

To solve these problems performance assessment mechanisms based on quantitative performance criteria have been introduced in various countries. Development and testing tools of civil servants performance management is also carried out under federal programs of reforming Russian Civil Service.

In this article we propose one possible approach of organizing the process of planning, monitoring and assessing the performance of civil servants basing on the experience of countries with similar practices in public administration.

When we organize civil servants performance management in Russia it is important to learn from the experience of countries that have already conducted such activities – to examine their achievements and mistakes. It is logical to assume that application of the experience of countries with similar features of public administration is the most effective way to arrange the process of planning, monitoring and assessing the performance of civil servants in Russia. This allows, to some extent, to predict the consequences of the introduction of various management techniques.

Analysis of seven major administrative models of governance was based on the study of the existing research. Putting together the process of assessing senior civil

servants, middle managers and ordinary servants in twenty-two countries revealed the most typical elements of the evaluation process for each administrative model.

According to the criteria used, the most similar administrative models for Russian public administration were defined. It allowed putting forward some proposals about the civil servants performance management in Russia. The study of the modern Russian practice of civil servants performance assessment in the federal and regional authorities confirmed the validity of the proposed criteria and evaluation methods.

Finally, the main stages of planning, monitoring and assessing the performance of senior civil servants, middle managers and ordinary servants were identified for the proposed evaluation process to be implemented.

Key words: performance management, civil service, efficiency performance assessment, performance management criteria, monitoring, stimulating.

Chegrinets E.A.

Legal harmonization of control and accounts bodies in the Russian Federation

The article describes the main features of the harmonized legal status of the regional audit institutions in Russia after the adoption of the Federal law of February 7, 2011 N 6-FL "On the common principles of the organization and operation of the regional and municipal control and accounts bodies". The article pays special attention to the problems, arising due to the implementation of the abovementioned law.

Key words: legislation, regional audit institutions, legal harmonization.

Sokolova O.C.

Principles of the municipal lawmaking in the field of information

This article examines principles of the municipal lawmaking in the field of information. It suggests classification of these principles into legal and organizational ones, describes their content as based on the rules and regulations of the current municipal legislation and municipal practice of lawmaking in the field of information. This research makes a conclusion about the significance of these principles for the development of an integrated information space for the state and municipal government.

Key words: municipal lawmaking, information, legal and organizational principles, integrated information space, technical and informational policy, information inequality, inter-municipal cooperation, competence of local government.

Savelyeva E.M.

Conditions of making up state programs in Moscow

The article considers the institute of state programs of the Russian Federation and its subjects. It analyzes the organization of implementing state programs and the program budget in Moscow (comparing with the requirements and procedures of the Federal level). The author concludes that the problem of the reform is conditioned by actions of the Federal bodies of state power and bodies of public administration of Moscow.

Key words: budget, state programs, efficiency, legislation, institution.

Kuznetsov S.P.

Legal aspects of transferring some state powers to municipal administration

The article analyzes legal aspects of transferring some state powers to municipal administration; reveals problems arising during this process in some regions; draws conclusions on the topic concerned.

Key words: points of local importance, subject matters, state powers, municipal administration.

Boykov D.V.

Uncertainty about the municipal territorial structure: prospects of the development of the current variants of city districts

The article is based on the empirical research done during 2008–2010 within the framework of research projects of the Project-academic laboratory of the municipal management at the National Research University “High School of Economics” on municipal territories of Krasnodar, Tver, Kostroma, Kaliningrad, Rostov, Novosibirsk, Sverdlovsk.

The research found that municipal territorial structure is unbalanced especially in city districts. The article considers such a phenomenon of the territorial structure as territorial forms independent of geographical regions and the subjects of the Russian Federation. The existing forms of city districts are characterized and a forecast of possible prospects of their development is made in the article.

Key words: city district (borough), territorial structure, local administration.

Kiselyova A.A.

Struggle against corruption and malfeasances in the law enforcement bodies (on the example of the Altay Customs)

The results of sociological research on the problems of official discipline and revealing of propensity to corruption behaviour of officials carried out in the Altay Customs are presented in the article. A system of educational-preventive work of the Altay Customs, the reasons of misconduct, a complex of actions directed to the increase of official and performing discipline, preventive maintenance and counteraction of corruption, their influence on educating the staff is analyzed.

Key words: corruption; official discipline; educational-preventive work; state services; law enforcement bodies.

Trutnev D.R., Chugunov A.V.

Human resources training in state and municipal e-governments: correlation between IT competence and e-government projects results

Creation of e-government is impossible without radical institutional changes through the use of ICT (information and communication technologies). These changes require new skills. However, most Russian studies in the analysis of educational needs have focused primarily on the levels of equipment and operational IT skills necessary for ongoing activities rather than on the readiness to initiate and implement necessary reforms.

Such approach leads to: a) the lack of understanding of the fact that IT skills are necessary for the e-government builders; b) the failure of the education system to train them; and, consequently, 3) poor performance of e-government projects in Russia

The paper describes the state of research on the required level of IT skills in the world (1), the research conducted by the e-Gov Center (2), the first in Russia attempt to identify the composition of required IT skills (3), the results of e-government projects (4), the correlation between IT skills level and e-government projects results (5), main conclusions (6) and next steps (7).

The analysis brings out a direct relationship of e-government projects implementation problems with the lack of specific IT skills needed due to the nature and content of such projects.

Using the results of these studies, when applied during the designing of training programs for civil servants, should lead to greater efficiency and effectiveness of e-government projects both in Russia and other countries.

Key words: e-government, IT competence, IT skills, civil servants, training programs.

Morgunova O.M.

Socializing functions of municipal vocational training institutions

This article is devoted to the influence that educational institutions of primary, secondary, or higher vocational level have on the set-up of social and economic vital functions of local community. Here you can find a general description of the system of vocational education at the local level. According to our investigation the most advantageous educational form for a local government as well as for employers is tuition by correspondence. Institutions of vocational education in turn seem to be "fixing agents" of young people at the local level.

Key words: System of vocational education, educational forms, local government, staff assistance, demands of employers, job placement.

Tarasova E.P.

Some conditions for the adoption of the Russian Constitution of 1993: historical and legal retrospective

The article considers some aspects of political, legal and socio-economic conditions under which the Russian Constitution was developed in 1993. The author analyzes the impact of policies, implemented by the Russian leaders, on the constitutional process in Russia. At the same time the study of the problem is limited to the specific historical period from June 1990 to December 1992.

Key words: constitutional process, the project of the Constitution of the Russian Federation, the socio-economic transformation, the state authorities of Russia, the real policy.

Baranova A.Yu.

Problems providing hospitality industry with infrastructure in municipal areas of tourism and recreation

Hospitality industry is an inter-branch complex, which specializes in servicing tourists. Resort municipal authorities focus on this sector of economy, attracting more and more tourists. But it is the municipal's infrastructure that should be best prepared to serve tourists.

Key words: hospitality industry, infrastructure, municipal territory of tourism & recreation.